



VOICE OF THE CUSTOMER:  
LISTEN, UNDERSTAND, ACT

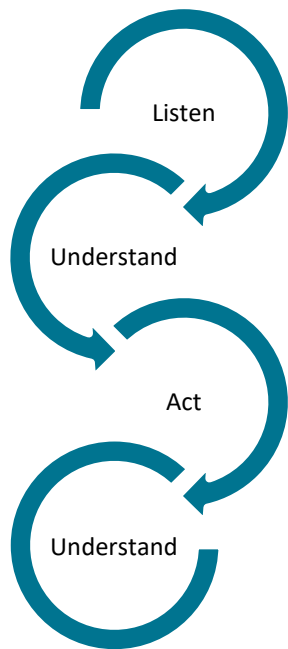
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# AGENDA

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- Cycle: Listen-Understand-Act
  - How can it improve the Customer Experience?
- Listening
  - Qualitative & Quantitative Measures
- Understand
  - Business Case: Estimating the Possible Lift
  - The Mechanics
- Taking Action
- Takeaways
- Q&A

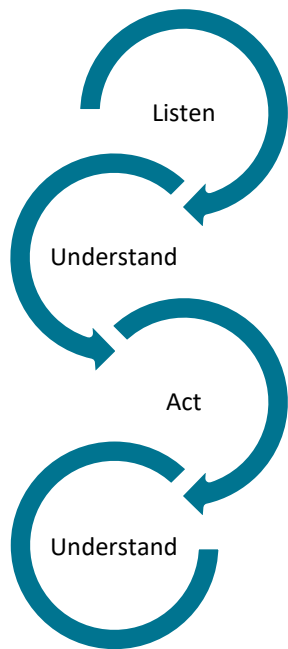
# LISTEN – UNDERSTAND – ACT – UNDERSTAND



1. Listen: Gather Voice of the Customer (VOC) Information from multiple sources
2. Understand: Review, Evaluate & Quantify all sources of VOC information
  - Integrate VOC information throughout business systems (strategy, processes, organization & culture, tools/technology)
3. Act: Timely & actionable follow-up on information
  - Continuous process of closed loop customer feedback
  - Prioritize improvement initiatives
4. Understand: Measure business impact of actions taken

# HOW CAN VOC IMPROVE CUSTOMER EXPERIENCE?

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- 1.
2. What are Opportunities and Challenges related to VOC?

LISTEN

# VOICE OF THE CUSTOMER: LISTENING

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Customer Experience

- Your Organization's Service Behavior
  - Performance Measures

Customer Satisfaction

- Your Customers' Perceptions
  - Transactional, Relational, Specific/Targeted

Customer Engagement

- Your Customers' Behavior
  - Identify **Loyalty** behaviors from cumulative contact

Business Results

- Your Organization's Business Outcomes
  - Organizational Performance

# QUANTITATIVE & QUALITATIVE MEASURES

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Customer Experience

- On time delivery, Open & Closed service cases, Call times, Queue status, Response speed

Customer Satisfaction

- Complaints, Feedback, Survey results, Issue resolution speed

Customer Engagement

- Trend of Purchase history, Order frequency, Order value, Referrals

Business Results

- Cost of Service, Sales volume, Marketing costs, Acquisition expense

UNDERSTAND



# BUSINESS CASE: ESTIMATE THE POSSIBLE LIFT

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Customer Experience

- Speed, Professionalism, Courtesy, Greeting

Customer Satisfaction

- Friendliness, Cleanliness, Helpfulness, Product Knowledge

Customer Engagement

- Share of Wallet, New Customers Referred, Cancellations/Churn, Persistence/Retention

Business Results

- Brand impact, Shareholder value, Operating profit (adjusted)

# UNDERSTANDING THE DATA – THE MECHANICS

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- Start with Desired Business Outcomes...
  - Improve Customer Retention
  - Improve Customer Renewal

ACT

# TAKING ACTION

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- Review, Evaluate, Quantify – Back to understand
  - Continuously translate insight into action
  - Identify improvement opportunities
- Close the Loop
  - Communicate results of action
  - Assess satisfaction of your customers
- Prioritizing Initiatives
  - Align operations and executive priorities with customer priorities
  - Prioritize investments accordingly
- Understand Desired Business Outcomes – Validate possible Lifts

# TAKEAWAYS

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- How well do we Listen to our Customers throughout their Journey?
- How well do we Understand the information we are receiving?
- How well do we Act on the feedback and measures?
- How well do we tie Actions to Business Outcomes?
  
- *Analytics Webinar link - include*

QUESTIONS?

FINAL SLIDE

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